



2022-23 Gender Equality Reporting Submission Approval

I, the CEO (or equivalent), confirm that the data provided in the 2022-23 Gender Equality Reporting submission is complete and correct, as reported in the full data appendices:

- → Questionnaire Public Report
- → Workforce Management Statistics Public Report
- → Workplace Profile Public Report
- → Workplace Profile Confidential

I approve the submission of this data to WGEA.

I also confirm that the organisation/s covered by this submission will meet the notification and access requirements as detailed below.

CEO (or equivalent) signature

Name of CEO (or equivalent)

Harry Debney

Date: 25/05/2023

Please Note:

The Workplace Gender Equality Amendment (Closing the Gender Pay Gap) Bill 2023 requires WGEA to publish employer gender pay gaps. Employer gender pay gap will be calculated from the data that you provide to WGEA. WGEA will communicate to employers in advance of publishing gender pay gaps explaining the process for calculating and publishing the employer gender pay gap.

What next?

The contact nominated for the submission of this report must complete the declaration and consent process in the WGEA Portal. The Agency does not require physical evidence of the CEO's signature.

To comply with the notification and access requirements, your organisation/s must:

- inform its employees and members or shareholders that it has lodged its report with the Agency and advise how the public data may be accessed
- → provide access to the public data to employees and members or shareholders
- → inform employee organisations with members in your workplace that the report has been lodged
- inform your employees and those employee organisations with members in your workplace of the opportunity to comment on the report to the employer or the Agency.

For more information on the notification and access requirements, read here.

Industry: Agriculture

		No. of er	nployees	Number of ap graduates	prentices and (combined)	Total employees**
Occupational category*	Employment status	F	М	F	М	employees
Managers	Full-time permanent	62	210	0	0	272
	Full-time contract	1	2	0	0	3
	Part-time permanent	6	0	0	0	6
Professionals	Full-time permanent	50	59	0	0	109
	Full-time contract	2	6	2	2	12
	Part-time permanent	9	3	0	0	12
	Casual	2	0	0	0	2
Technicians And Trades Workers	Full-time permanent	37	92	1	0	130
	Part-time permanent	1	2	0	0	3
	Casual	10	11	0	0	21
Community And Personal Service Workers	Full-time permanent	4	2	0	0	6
	Full-time contract	2	1	0	0	3
Clerical And Administrative Workers	Full-time permanent	81	29	0	0	110
	Full-time contract	3	1	0	0	4
	Part-time permanent	10	0	0	0	10
	Casual	18	0	0	0	18
Machinery Operators And Drivers	Full-time permanent	38	219	0	0	257
	Part-time permanent	3	8	0	0	11
	Casual	44	250	0	0	294
Labourers	Full-time permanent	125	377	0	2	504
	Full-time contract	1	1	0	0	2
	Part-time permanent	99	6	0	0	105
	Casual	633	1,023	0	0	1,657

* Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals) ** Total employees includes Non-binary

Industry: Agriculture

			No. of employees	
Manager category	Employment status	F	М	Total*
CEO	Full-time permanent	0	1	1
КМР	Full-time permanent	1	4	5
GM	Full-time permanent	3	7	10
SM	Full-time permanent	11	59	70
	Part-time permanent	2	0	2
ОМ	Full-time permanent	47	139	186
	Full-time contract	1	2	3
	Part-time permanent	4	0	4

Industry: Agriculture

		No. of er	nployees	Number of ap graduates	prentices and (combined)	Total employees**
Occupational category*	Employment status	F	М	F	М	employees
Managers	Full-time permanent	62	210	0	0	272
	Full-time contract	1	2	0	0	3
	Part-time permanent	6	0	0	0	6
Professionals	Full-time permanent	50	59	0	0	109
	Full-time contract	2	6	2	2	12
	Part-time permanent	9	3	0	0	12
	Casual	2	0	0	0	2
Technicians And Trades Workers	Full-time permanent	37	92	1	0	130
	Part-time permanent	1	2	0	0	3
	Casual	10	11	0	0	21
Community And Personal Service Workers	Full-time permanent	4	2	0	0	6
	Full-time contract	2	1	0	0	3
Clerical And Administrative Workers	Full-time permanent	81	29	0	0	110
	Full-time contract	3	1	0	0	4
	Part-time permanent	10	0	0	0	10
	Casual	18	0	0	0	18
Machinery Operators And Drivers	Full-time permanent	38	219	0	0	257
	Part-time permanent	3	8	0	0	11
	Casual	44	250	0	0	294
Labourers	Full-time permanent	125	377	0	2	504
	Full-time contract	1	1	0	0	2
	Part-time permanent	99	6	0	0	105
	Casual	633	1,023	0	0	1,657

* Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals) ** Total employees includes Non-binary

Industry: Agriculture

			No. of employees	
Manager category	Employment status	F	М	Total*
CEO	Full-time permanent	0	1	1
КМР	Full-time permanent	1	4	5
GM	Full-time permanent	3	7	10
SM	Full-time permanent	11	59	70
	Part-time permanent	2	0	2
ОМ	Full-time permanent	47	139	186
	Full-time contract	1	2	3
	Part-time permanent	4	0	4

Industry: Agriculture

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	1	1
vere promoted?			Managers	13	26	39
			Non-managers	27	26	53
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	1	1
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	2	3
2. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an employment contract) were			Managers	1	6	7
internally appointed?	;		Non-managers	31	46	77
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
		Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	3	0	3
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	93	125	218
. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	1	1	2
including partners with an mployment contract) were			Managers	10	27	37
externally appointed?			Non-managers	70	131	201
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	1	1
			Non-managers	7	5	12
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	28	1	29
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	1	1
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	1	1
			Non-managers	978	1,438	2,420

Industry: Agriculture

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*	
4. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	1	1	2	
including partners with an employment contract)			Managers	8	27	35	
oluntarily resigned?			Non-managers	57	140	197	
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	1	1	
			Non-managers	2	2	4	
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0	
			Managers	1	0	1	
			Non-managers	12	8	20	
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			Non-managers	1	1	2	
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	1	1	
			Non-managers	453	682	1,139	
5. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0	
ave taken primary carer's parental leave (paid and/or			Managers	3	0	3	
inpaid)?			Non-managers	19	0	19	
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			Non-managers	0	0	0	
		Permanent	CEO, KMPs, and HOBs	0	0	0	
			Managers	1	0	1	
			Non-managers	4	0	4	
		1	Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0	
			Non-managers	0	0	0	
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			Non-managers	2	0	2	
6. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0	
ave taken secondary			Managers	0	6	6	
arer's parental leave (paid ind/or unpaid)?			Non-managers	0	14	14	
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			Non-managers	0	0	0	
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			Non-managers	0	0	0	
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			Non-managers	0	0	0	
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			5	-	-	-	

Industry: Agriculture

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*	
7. How many employees ceased employment before returning to work from	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0	
parental leave, regardless of when the leave commenced?			Managers	0	0	0	
			Non-managers	4	0	4	
		CEO, KMPs, and HOBs	0	0	0		
		Managers	0	0	0		
			Non-managers	0	0	0	
	Part-time Permanent	Permanent	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
				Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			Non-managers	0	0	0	

Industry: Agriculture

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	1	1
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			Non-managers	27	26	53
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	1	1
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	2	3
2. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an employment contract) were			Managers	1	6	7
internally appointed?	;		Non-managers	31	46	77
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
		Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	3	0	3
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	93	125	218
. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	1	1	2
including partners with an mployment contract) were			Managers	10	27	37
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			Managers	0	1	1
			Non-managers	7	5	12
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	28	1	29
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	1	1
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	1	1
			Non-managers	978	1,438	2,420

Industry: Agriculture

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*	
4. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	1	1	2	
including partners with an employment contract)			Managers	8	27	35	
oluntarily resigned?			Non-managers	57	140	197	
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	1	1	
			Non-managers	2	2	4	
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0	
			Managers	1	0	1	
			Non-managers	12	8	20	
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			Non-managers	1	1	2	
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	1	1	
			Non-managers	453	682	1,139	
5. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0	
ave taken primary carer's parental leave (paid and/or			Managers	3	0	3	
inpaid)?			Non-managers	19	0	19	
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			Non-managers	0	0	0	
		Permanent	CEO, KMPs, and HOBs	0	0	0	
			Managers	1	0	1	
			Non-managers	4	0	4	
		1	Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0	
			Non-managers	0	0	0	
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			Non-managers	2	0	2	
6. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0	
ave taken secondary			Managers	0	6	6	
arer's parental leave (paid ind/or unpaid)?			Non-managers	0	14	14	
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			Non-managers	0	0	0	
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			Non-managers	0	0	0	
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			Non-managers	0	0	0	
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			5	-	-	-	

Industry: Agriculture

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*	
7. How many employees ceased employment before returning to work from	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0	
parental leave, regardless of when the leave commenced?			Managers	0	0	0	
			Non-managers	4	0	4	
		CEO, KMPs, and HOBs	0	0	0		
		Managers	0	0	0		
			Non-managers	0	0	0	
	Part-time Permanent	Permanent	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
				Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			Non-managers	0	0	0	





Australian Government







2022 - 23 Gender Equality Reporting

Submitted By:

Costa Group Holdings Limited 68151363129 North Fresh Pty. Ltd. 80006573253 Agriexchange Pty Ltd 13050165921 Vitor Marketing Pty Ltd 81068236144 Costaexchange Pty Ltd 41002687961 Bananaexchange Pty Ltd 86052441139 Freshexchange Pty Ltd 40008277772 The Trustee For Costa Logistics Unit Trust 59483007766 Mushroomexchange Pty Ltd 52004527440 The Trustee For Tomato Exchange Unit Trust 23870133940 The Trustee For Costa'S Unit Trust 72534822931 Costa Berry International Pty Ltd 57120743017





#Workplace Overview

Policies and Strategies

1. Do you have a formal policy and/or formal strategy in place that specifically supports gender equality in the following areas? Recruitment: Yes **Policy**; Strategy Retention: No Not aware of the need Performance management processes: Yes Strategy Promotions: Yes. Strategy Talent identification/identification of high potentials: YesStrategy Succession planning: Yes Strategy Training and development: No Currently under development Estimated Completion Date: 2024-03-31



Key performance indicators for managers relating to gender equality: NoOther **Other:** Organisation readiness and frameworks

- 2. Do you have a formal policy and/or formal strategy in place that supports gender equality overall? YesStrategy
- 4. If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

Governing Bodies

Organisation: Costa Group Holdings Limited 1.Name of the governing body: Costa Group Holdings Board 2.Type of the governing body: Board of Directors

3.Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	3	0

4.Formal section policy and/or strategy: YesSelected value: Policy

6. Target set to increase the representation of women: No

6.1 Percentage (%) of target:

6.2 Year of target to be reached:

Selected value:

Other

Other value: Board current composition and size

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?



No Selected value: Other Other value: Board current composition and size

Organisation: North Fresh Pty. Ltd.1.Name of the governing body: Costa Group Holdings Board2.Type of the governing body: Board of Directors

3.Specified governing body type:

Number of	governing	body cha	air and r	member	by gender:
	501 0111115	body cin			by Schach.

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	3	0

4.Formal section policy and/or strategy: Yes **Selected value:** Policy

6. Target set to increase the representation of women: No

6.1 Percentage (%) of target:

6.2 Year of target to be reached:

Selected value:

Other

Other value: Current Board size and composition

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?
No
Selected value: Other
Other value: Current Board size and composition

Organisation: Agriexchange Pty Ltd



1.Name of the governing body: Costa Group Holdings Board2.Type of the governing body: Board of Directors

3.Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	3	0

4.Formal section policy and/or strategy: Yes **Selected value:** Policy

6. Target set to increase the representation of women: No

6.1 Percentage (%) of target:

6.2 Year of target to be reached:

Selected	value:
Other	

Other value: Current Board size and composition

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?
No
Selected value: Other
Other value: Current Board size and composition

Organisation: Vitor Marketing Pty Ltd1.Name of the governing body: Costa Group Holdings Board2.Type of the governing body: Board of Directors

3.Specified governing body type:

Number of governing body chair and member by gender:



Chair	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	3	0

4.Formal section policy and/or strategy: Yes **Selected value:** Policy

6. Target set to increase the representation of women: No

6.1 Percentage (%) of target:

6.2 Year of target to be reached:

Selected value:

Other

Other value: Current Board size and composition

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?
 No
 Selected value: Other

Other value: Current Board size and composition

Organisation: Costaexchange Pty Ltd 1.Name of the governing body: Costa Group Holdings Board 2.Type of the governing body: Board of Directors

3.Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	3	0



4.Formal section policy and/or strategy: Yes **Selected value:** Policy

6. Target set to increase the representation of women: No

6.1 Percentage (%) of target:

6.2 Year of target to be reached:

Selected value:

Other

Other value: Current Board size and composition

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?
No
Selected value: Other
Other value: Current Board size and composition

Organisation: Bananaexchange Pty Ltd 1.Name of the governing body: Costa Group Holdings Board 2.Type of the governing body: Board of Directors

3.Specified governing body type:

Number of	governing	body	chair a	and m	nember	by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	3	0

4.Formal section policy and/or strategy: Yes **Selected value:** Policy

6. Target set to increase the representation of women: No



6.1 Percentage (%) of target:6.2 Year of target to be reached:

Selected value:

Other

Other value: Current Board size and composition

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?
No
Selected value: Other
Other value: Current Board size and composition

Organisation: Freshexchange Pty Ltd **1.Name of the governing body:** Costa Group Holdings Board **2.Type of the governing body:** Board of Directors

3.Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	3	0

4.Formal section policy and/or strategy: Yes **Selected value:** Policy

6. Target set to increase the representation of women: No

- 6.1 Percentage (%) of target:
- 6.2 Year of target to be reached:

Selected value:



Other

Other value: Current Board size and composition

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?
No
Selected value: Other
Other value: Current Board size and composition

Organisation: The Trustee For Costa Logistics Unit Trust **1.Name of the governing body:** Costa Group Holdings Board **2.Type of the governing body:** Board of Directors

3.Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	3	0

4.Formal section policy and/or strategy: Yes **Selected value:** Policy

6. Target set to increase the representation of women: No

6.1 Percentage (%) of target:

6.2 Year of target to be reached:

Selected value: Other

Other value: Current Board size and composition

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body? No



Selected value: Other Other value: Current Board size and composition

Organisation: Mushroomexchange Pty Ltd 1.Name of the governing body: Costa Group Holdings Board 2.Type of the governing body: Board of Directors

3.Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	3	0

4.Formal section policy and/or strategy: Yes **Selected value:** Policy

6. Target set to increase the representation of women: No

6.1 Percentage (%) of target:6.2 Year of target to be reached:

Selected value:

Other

Other value: Current Board size and composition

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?
No
Selected value: Other
Other value: Current Board size and composition

Organisation: The Trustee For Tomato Exchange Unit Trust **1.Name of the governing body:** Costa Group Holdings Board



2.Type of the governing body: Board of Directors

3.Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	3	0

4.Formal section policy and/or strategy: Yes **Selected value:** Policy

6. Target set to increase the representation of women: No

6.1 Percentage (%) of target:

6.2 Year of target to be reached:

Selected value: Other

Other value: Current Board size and composition

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?
No
Selected value: Other
Other value: Current Board size and composition

Organisation: The Trustee For Costa'S Unit Trust **1.Name of the governing body:** Costa Group Holdings Board **2.Type of the governing body:** Board of Directors

3.Specified governing body type:

Number of governing body chair and member by gender:

Chair



	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	3	0

4.Formal section policy and/or strategy: Yes **Selected value:** Policy

6. Target set to increase the representation of women: No

6.1 Percentage (%) of target:

6.2 Year of target to be reached:

Selected value: Other

Other value: Current Board size and composition

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?
No
Selected value: Other
Other value: Current Board size and composition

Organisation: Costa Berry International Pty Ltd **1.Name of the governing body:** Costa Group Holdings Board **2.Type of the governing body:** Board of Directors

3.Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	3	0



4.Formal section policy and/or strategy: YesSelected value: Policy

6. Target set to increase the representation of women: No

6.1 Percentage (%) of target:6.2 Year of target to be reached:

Selected value: Other

Other value: Current Board size and composition

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?
No
Selected value: Other
Other value: Current Board size and composition

2. If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

#Action on gender equality

Gender Pay Gaps

1. Do you have a formal policy and/or formal strategy on remuneration generally? Yes

Policy; Strategy

1.1 Are specific pay equality objectives included in your formal policy and/or formal strategy?

Yes

To achieve gender pay equity; To ensure no gender bias occurs at any point in the remuneration review process (for example at commencement, at annual salary reviews, out-of-cycle pay reviews, and performance reviews); To be transparent about pay scales and/or salary bands; To ensure managers are held accountable for pay equity outcomes; To implement and/or maintain a transparent and rigorous performance assessment process



- 2. What was the snapshot date used for your Workplace Profile? 2023-03-31
- 4. If your organisation would like to provide additional information relating to gender pay gaps in your workplace, please do so below.

Employer action on pay equality

- Have you analysed your payroll to determine if there are any remuneration gaps between women and men (e.g. conducted a gender pay gap analysis)?
 Yes
 - **1.1 When was the most recent gender remuneration gap analysis undertaken?** Within the last 12 months
 - **1.2 Did you take any actions as a result of your gender remuneration gap analysis?** Yes

Created a pay equity strategy or action plan; Identified cause/s of the gaps; Reviewed remuneration decision-making processes; Analysed commencement salaries by gender to ensure there are no pay gaps; Set targets to reduce any organisation-wide gap; Reported pay equity metrics (including gender pay gaps) to the governing body; Reported pay equity metrics (including gender pay gaps) to the executive; Corrected like-for-like gaps; Conducted a gender-based job evaluation process; Implemented other changes (provide details):

Other: Introduced an out of cycle pay equity salary review, provided all salaried employees with an overview of the remuneration framework process being undertaken

1.3 What type of gender remuneration gap analysis has been undertaken?

3. If your organisation would like to provide additional information relating to employer action on pay equity in your workplace, please do so below.

Employee Consultation

 Have you consulted with employees on issues concerning gender equality in your workplace during the reporting period? Yes

1.1 How did you consult employees?



Consultative committee or group; Survey

- **1.2 Who did you consult?** Human resources managers; Diversity committee or equivalent; Other **Other:** Specific Locations
- 2. Do you have a formal policy and/or formal strategy in place on consulting employees about gender equality?

Yes Strategy

3. On what date did your organisation share your last year's public reports with employees and shareholders? Employees:

Shareholder:

- 4. Have you shared previous Executive Summary and IndustryBenchmark reports with the governing body? Yes
- **5.** If your organisation would like to provide additional information relating to employee consultation on gender equality in your workplace, please do so below.

#Flexible Work

Flexible Working

1. Do you have a formal policy and/or formal strategy on flexible working arrangements?

Yes

Policy; Strategy

1.1. Please indicate which of the following are included in your flexible working arrangements strategy or policy:
 A business case for flexibility has been established and endorsed at the leadership level
 Yes



The organisation's approach to flexibility is integrated into client conversations Yes

Employees are surveyed on whether they have sufficient flexibility No

Not a priority

Employee training is provided throughout the organisation No Not a priority

The impact of flexibility is evaluated (e.g. reduced absenteeism, increased employee engagement) No Currently under development

Estimated Completion Date: 2024-03-31

Flexible working is promoted throughout the organisation Yes

Targets have been set for engagement in flexible work No Not a priority

Metrics on the use of, and/or the impact of, flexibility measures are reported to the governing body No Currently under development

Estimated Completion Date: 2024-03-31

Metrics on the use of, and/or the impact of, flexibility measures are reported to key management personnel No Currently under development

Estimated Completion Date: 2024-03-31

Leaders are held accountable for improving workplace flexibility No Not a priority



Leaders are visible role models of flexible working Yes

Manager training on flexible working is provided throughout the organisation No Currently under development

Estimated Completion Date: 2024-03-31

Targets have been set for men's engagement in flexible work No Not a priority

Team-based training is provided throughout the organisation No Currently under development

Estimated Completion Date: 2024-03-31

Other: No

2. Do you offer any of the following flexible working options to MANAGERS in your workplace?

Carer's leave: Yes SAME options for women and menFormal options are available

Compressed working weeks: Yes

SAME options for women and menInformal options are available **Flexible hours of work:** Yes SAME options for women and menFormal options are available; Informal options are

available

Job sharing: Yes SAME options for women and men

Formal options are available **Part-time work:** Yes SAME options for women and menFormal options are available

Purchased leave: Yes SAME options for women and menFormal options are available Remote working/working from home: Yes SAME options for women and men Time-in-lieu: Yes



SAME options for women and men

Formal options are available; Informal options are available

Unpaid leave: Yes

SAME options for women and menFormal options are available; Informal options are available

- 3. Are your flexible working arrangement options for NON-MANAGERS the same as the options for managers above? Yes
- 5. Did you see an increase, overall, in the approval of FORMAL flexible working arrangements for your workforce between the 2021-22 and the 2022-23 reporting periods?

Don't know / Not applicable

7. If your organisation would like to provide additional information relating to flexible working and gender equality in your workplace, please do so below.

#Employee Support

Paid Parental leave

1. Do you provide employer-funded paid parental leave in addition to any government-funded parental leave scheme?

Yes, we offer employer funded parental leave to all genders without using the primary/secondary carer definition

1. If your organisation would like to provide additional information relating to paid parental leave and gender equality in your workplace, please do so below.

Support for carers

1. Do you have a formal policy and/or formal strategy to support employees with family or caring responsibilities?

Yes

Policy

- 2. Do you offer any of the following support mechanisms for employees with family or caring responsibilities?
 - 2.1. Employer subsidised childcare

No



Not a priority

2.2. Return to work bonus (only select if this bonus is not the balance of paid parental leave)

No

Not a priority

2.3. Breastfeeding facilities

Yes

Available at SOME worksites

2.4. Childcare referral services

No

Insufficient resources/expertise

2.5. Coaching for employees on returning to work from parental leave Yes

.....

Available at ALL worksites

2.6. Targeted communication mechanisms (e.g. intranet/forums)

Yes

Available at ALL worksites

2.7. Internal support networks for parents

Yes

Available at SOME worksites

2.8. Information packs for new parents and/or those with elder care responsibilities

Yes

Available at ALL worksites

2.9. Parenting workshops targeting fathers

No

Not a priority

2.10. Parenting workshops targeting mothers

No

Not a priority

2.11. Referral services to support employees with family and/or caring responsibilities

Yes

Available at ALL worksites

2.12. Support in securing school holiday care

No

Insufficient resources/expertise

2.13. On-site childcare

No

Not a priority



2.14. Other details: No

3. If your organisation would like to provide additional information relating to support for carers in your workplace, please do so below.

Sexual harassment, harassment on the grounds of sex or discrimination

- Do you have a formal policy and/or formal strategy on the prevention and response to sexual harassment, harassment on the grounds of sex or discrimination? Yes Policy; Strategy
- 1.3 Do you provide a grievance process in your sexual harassment policy and/or strategy?
- Do you provide training on the prevention of sexual harassment, harassment on the ground of sex or discrimination to the following groups?
 All Non-Managers
 Yes

Voluntary question: All Non-Managers

9. If your organisation would like to provide additional information relating to measures to prevent and response to sexual harassment, harassment on the grounds of sex or discrimination, please do so below.

Organisational reporting on sexual harassment to the governing body and management is currently under development.

Family or domestic violence

1. Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence?

Yes

Policy

2. Other than a formal policy and/or formal strategy, do you have the following support mechanisms in place to support employees who are experiencing



family or domestic violence? A domestic violence clause is in an enterprise agreement or workplace agreement No

Not aware of the need

Confidentiality of matters disclosed Yes

Protection from any adverse action or discrimination based on the disclosure of domestic violence Yes

Employee assistance program (including access to psychologist, chaplain or counsellor)

Yes

Emergency accommodation assistance No Insufficient resources/expertise

Provision of financial support (e.g. advance bonus payment or advanced pay) Yes

Flexible working arrangements Yes

Offer change of office location No Insufficient resources/expertise

Access to medical services (e.g. doctor or nurse) No

Insufficient resources/expertise

Training of key personnel No Insufficient resources/expertise



Referral of employees to appropriate domestic violence support services for expert advice

Yes

Workplace safety planning Yes

Access to paid domestic violence leave (contained in an enterprise/workplace agreement) No Not aware of the need Access to paid domestic violence leave (not contained in an enterprise/workplace agreement) Yes Is the leave period unlimited? No

Number of days:

10

Access to unpaid domestic violence leave (contained in an enterprise/workplace agreement)

No

Not aware of the need

Access to unpaid leave Yes Is the leave period unlimited? Yes

Provide Details: No

2. If your organisation would like to provide additional information relating to family and domestic violence affecting your workplace, please do so below